TODAY'S PANEL

01   Overview of the Smart Policing Initiative (SPI)

02
SPI Site Presentations:
- Boulder, Colorado
- Las Vegas, Nevada Department of Public Safety
- Charleston, South Carolina
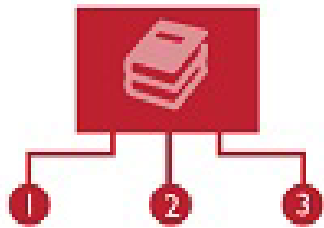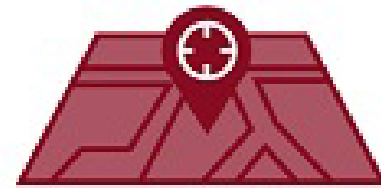- Harris County, Ohio Sheriff's Office

03   Question and Answer

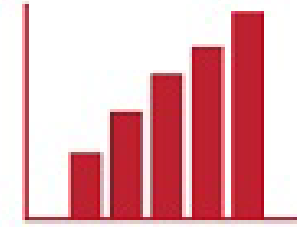**SMART POLICING** | Data. Analysis. Impact.

SPI OVERVIEW

THE FIVE CORE STRATEGIES FOR SMART POLICING PRACTICES

Performance measurement and research

Strategic targeting

Making better use of intelligence and other data and information systems
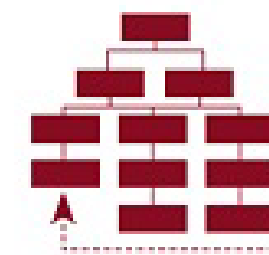
Managing and sustaining organizational change

Outreach and collaboration

SMART POLICING | Data. Analysis. Impact.

SPI OVERVIEW

96 AGENCIES AND RESEARCHERS FUNDED FOR 124 SPI PROJECTS

19 SMALL
45 MEDIUM
40 LARGE

26 WEST
28 MIDWEST
20 NORTH EAST
30 SOUTH

92 LOCAL POLICE DEPARTMENTS
10 SHERIFF'S OFFICES
2 STATE POLICE

SMART POLICING | Data. Analysis. Impact.
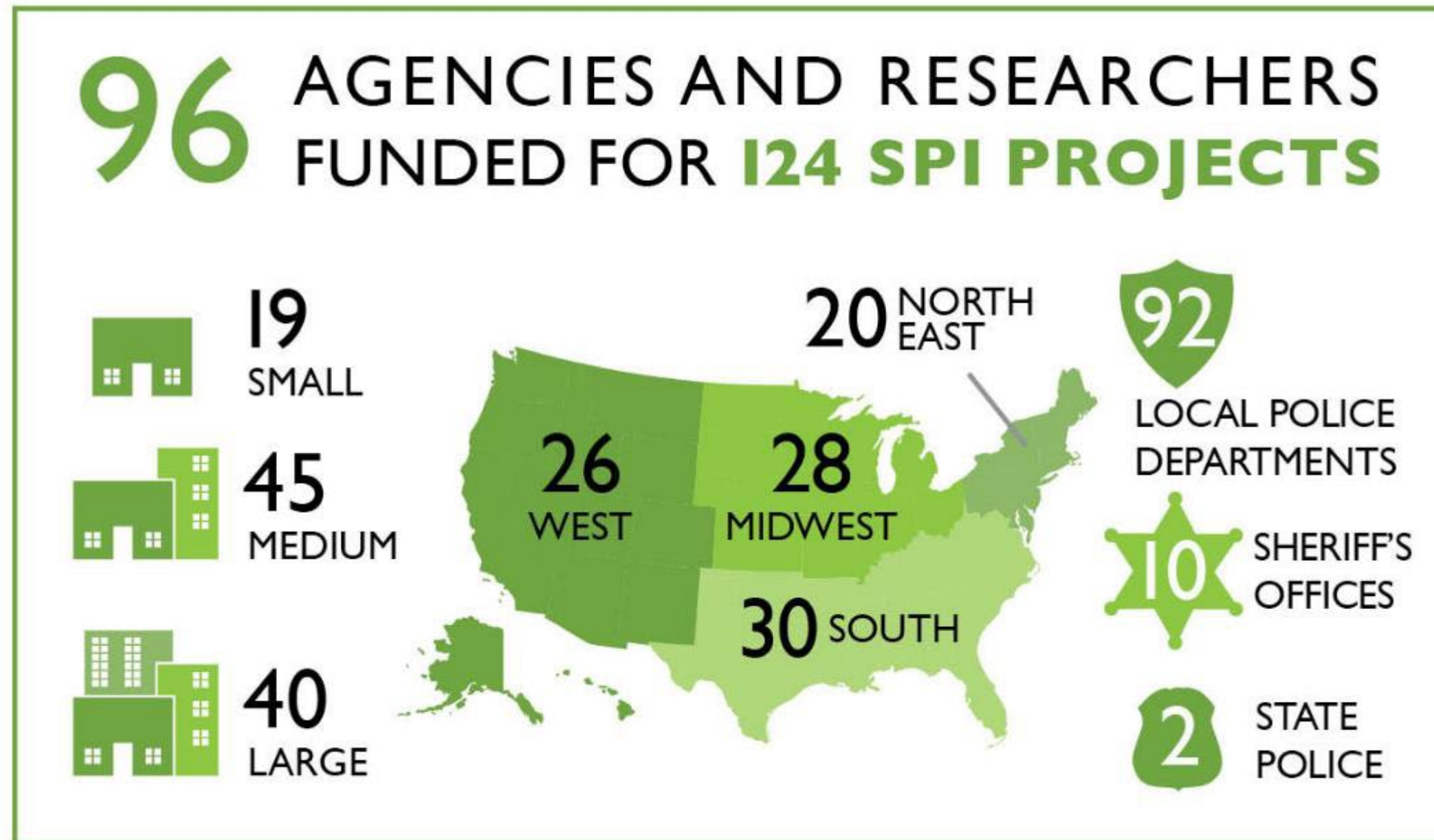
SPI POP PUBLICATIONS

- POP Guides
  - Gunshot Detection Systems
  - Focused Deterrence
  - Retaliatory Violence
  - Hotspot Policing

- POP Spotlights
  - Lowell, MA
  - Glendale, AZ
  - New Haven, CT

https://www.smart   -policing.com/tta/publications

BOULDER
COLORADO

Reducing Encampment Harms

Officer Ross Maynard

Boulder Police Department

Julie Wartell

Problem Analysis Group (strategic advisor to BPD)
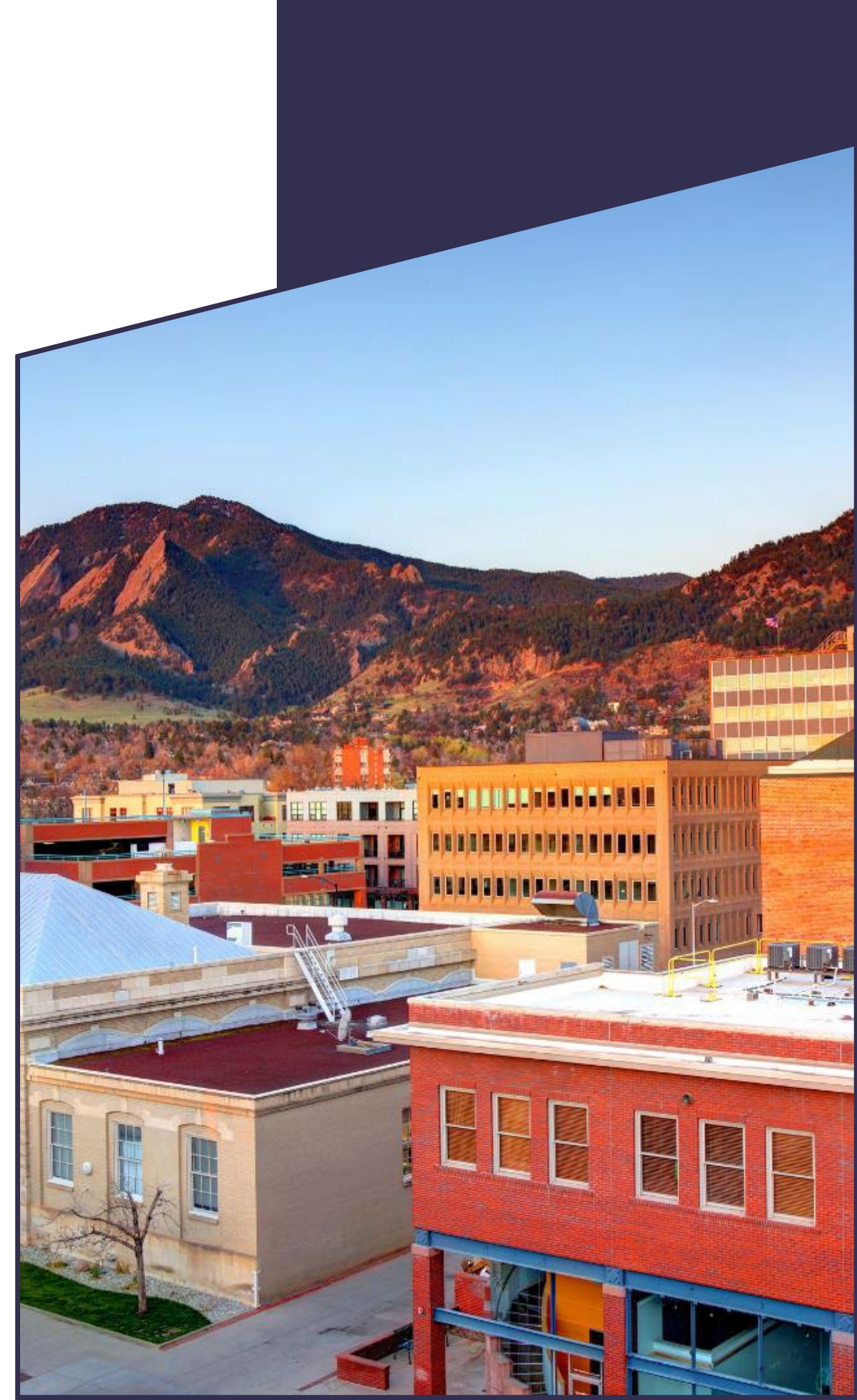
SCANNING
DEFINING THE PROBLEM

Map of Reported Encampments by Encampment Area
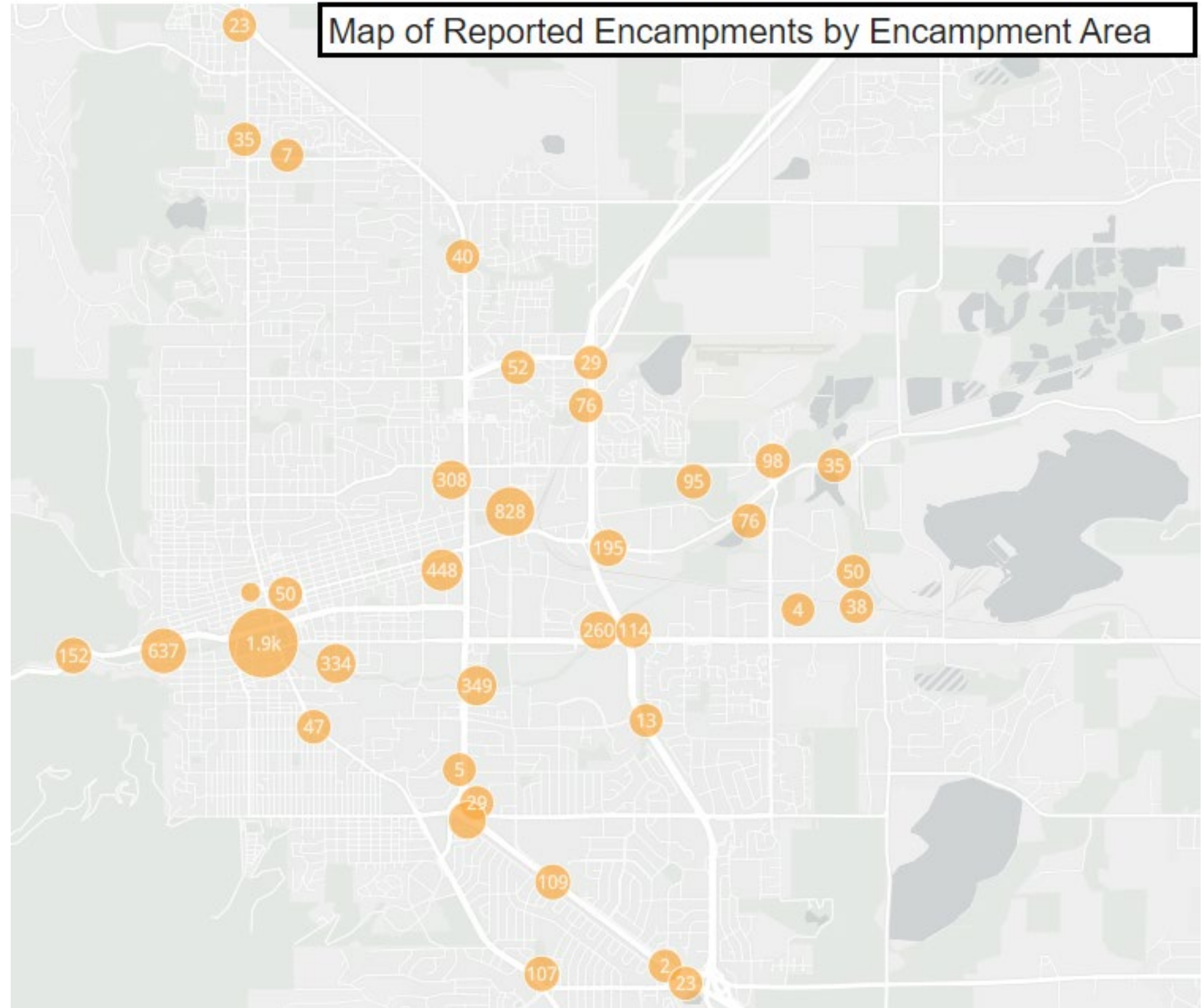
SCANNING
DEFINING THE PROBLEM

Police	Public Space Team	Housing & Human Services	OTHER
• Camping Tickets • Camping notifications • RMS unhoused designation • Unattended deaths	• Inspection surveys • Notification surveys • Clean-up surveys	• Coordinated Entry screenings • BTHERE outreach contacts • High Utilizers	• Inquire Boulder • OSMP & UPR contacts / tickets • Muni Court tickets / surveys • EMS calls • Downtown Partnership Ambassador

SCANNING

DEFINING THE PROBLEM

Disparate data systems

Same people, contacting different agencies

Same locations, different agencies handling

Harms to both persons and places

ANALYSIS

UNDERSTANDING THE PROBLEM

Individual Harms
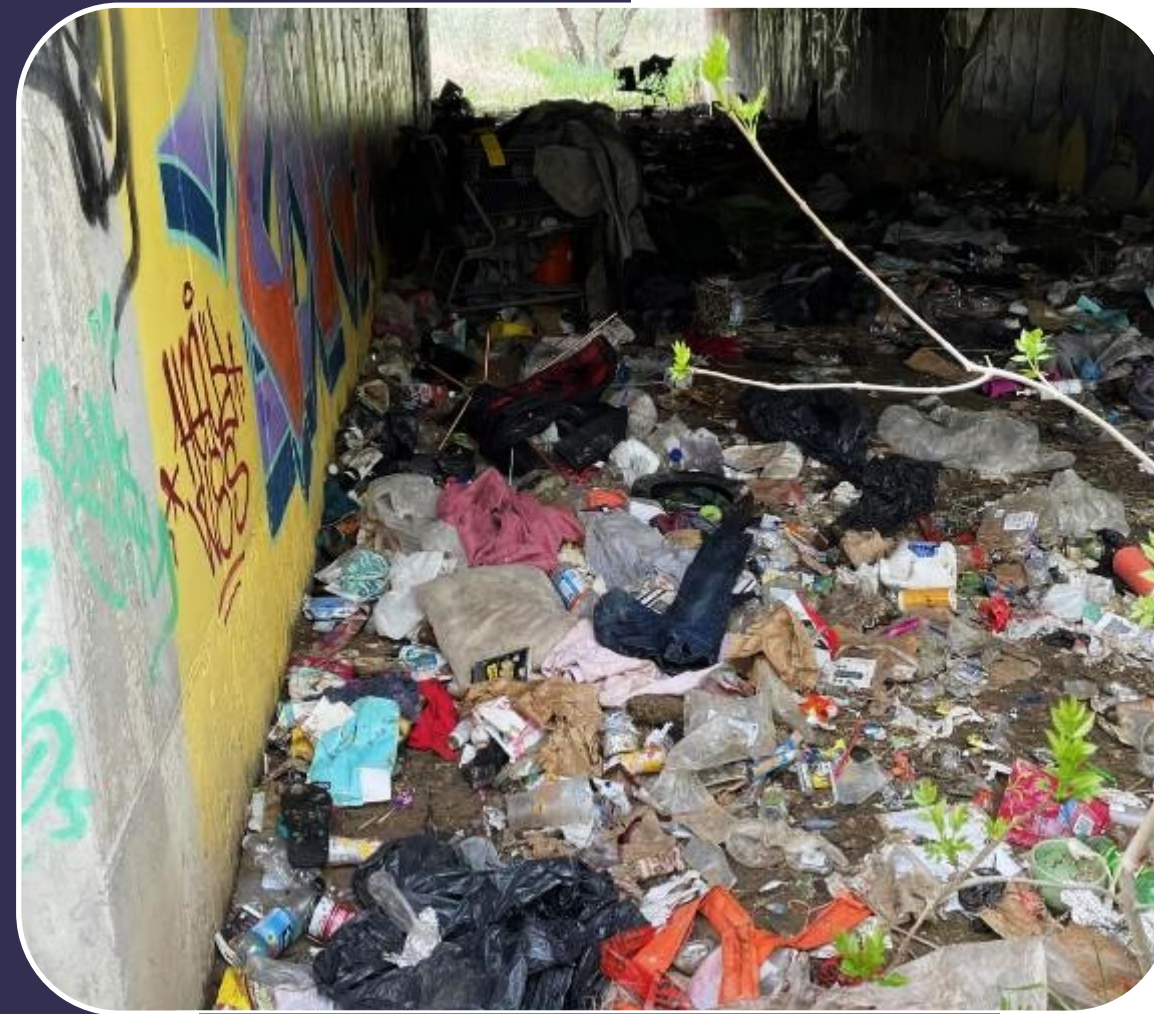
Environmental Harms

Community Harms

ANALYSIS

UNDERSTANDING THE PROBLEM

Inquire Boulder Reports **+** SAMPS Inspections **+** Stakeholder Input **=** Top Locations
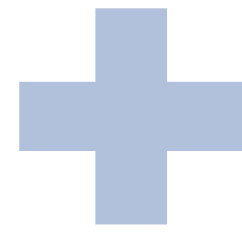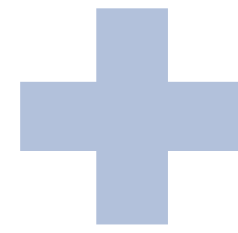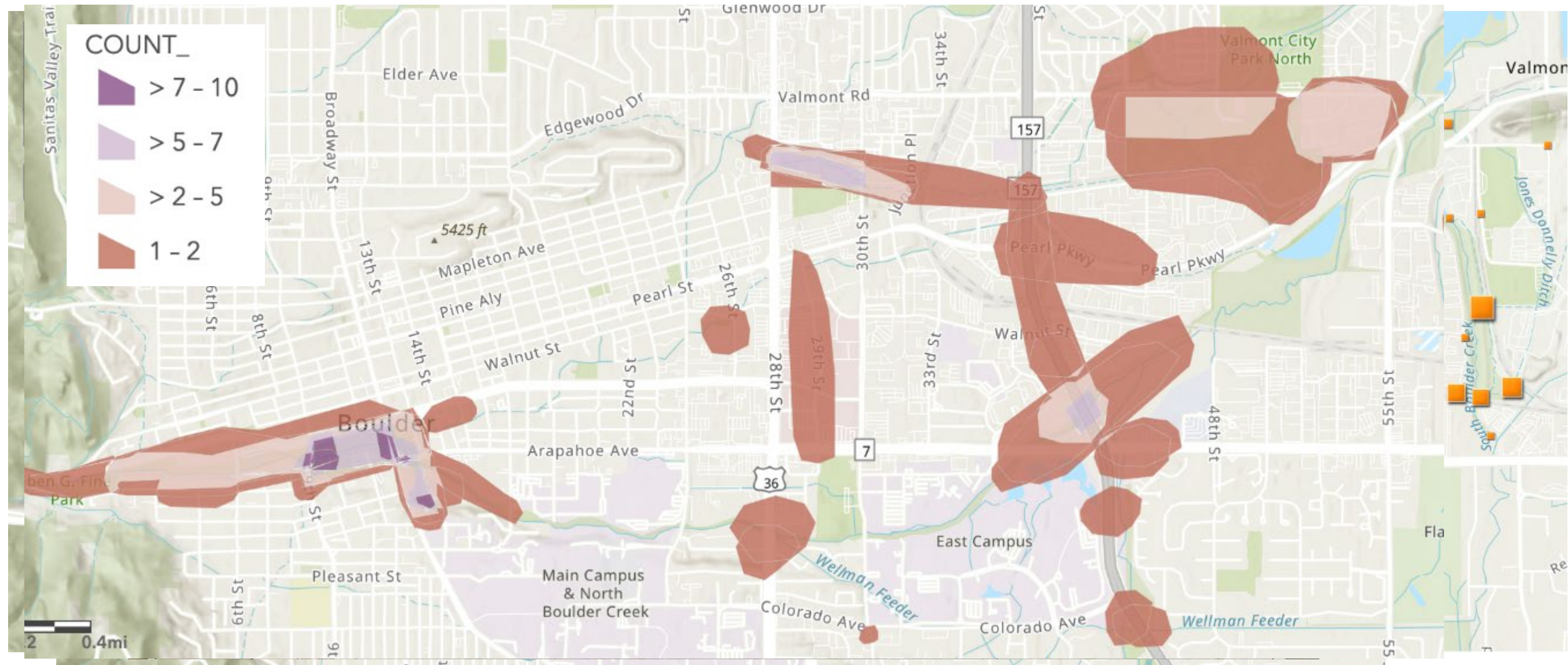
ANALYSIS

UNDERSTANDING THE PROBLEM

Top Encampment Areas
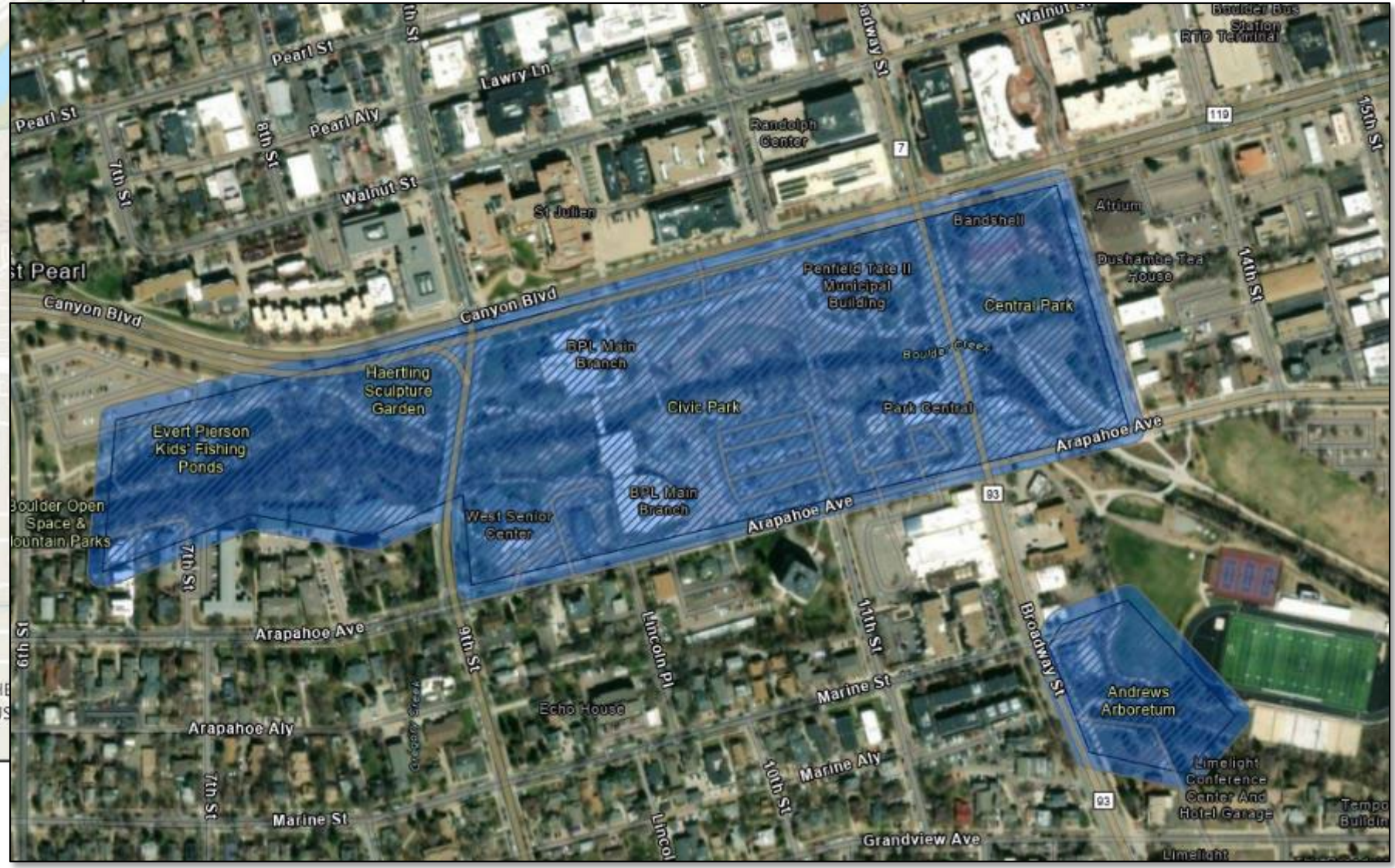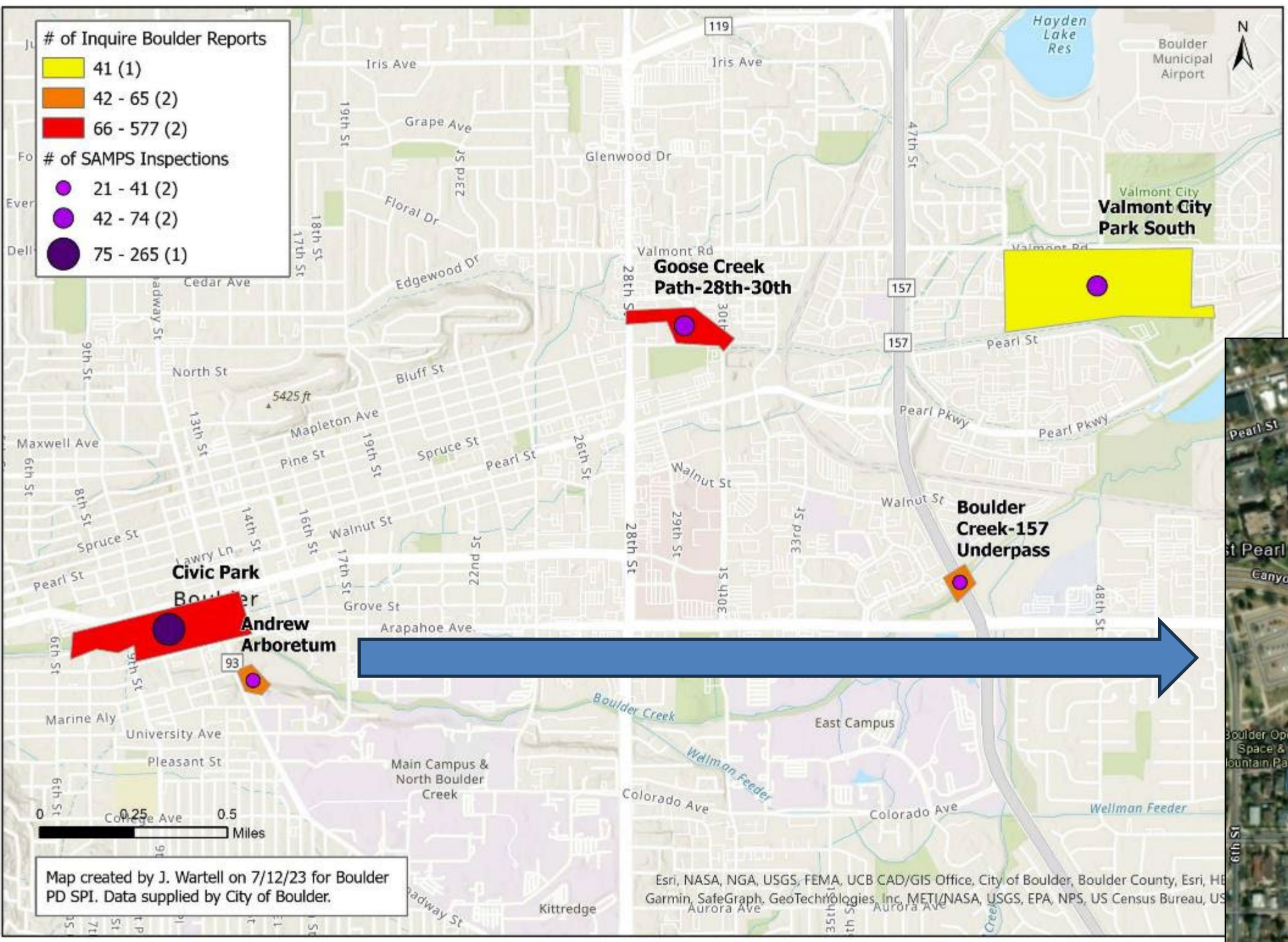
ANALYSIS

Encampment Reviews

- Stakeholders discuss top encampment areas
- Who, What, When, Why
- Potential strategies

Surveys of Individuals at Encampments

- Location choices
- Challenges they face
- Unsheltered history

RESPONSE
IMPLEMENTING STRATEGIES

- Identify potential strategies via coordinated stakeholder effort
- Create custom strategies for each encampment area
- Implement strategies while minimizing harms

RESPONSE
IMPLEMENTING STRATEGIES

Civic Park

Goose Creek

Foothill & Arapahoe

ASSESSMENT
SOLUTION IMPACTS & FUTURE DIRECTION

- Goal is to reduce the harms

- Tracking the entire process

- Evaluating the impact through multiple measures

LAS VEGAS
NEVADA

The Las Vegas Department of

Public Safety SAJE Policing

Assessment Project

Dr. Aili Malm

    California State University, Long Beach

Sgt. Sarkis Jopalian

    Las Vegas Department of Public Safety

01 In 2022, Las Vegas experienced significant increases in crime and disorder in specific areas throughout the city

02 LVDPS is also facing organizational challenges due to significant staffing shortages, inefficient data systems, dated policies, etc.

SCANNING
DEFINING THE PROBLEM

ANALYSIS

LEARNING ABOUT THE PROBLEM

01 Identify organizational areas needing improvement through the SAJE Policing Assessment.

02 Collect and analyze data on the crime problem in downtown Las Vegas and surrounding parks.

4 Pillars: Sound Policing, Accountable Policing, Just Policing, Effective Policing

+

15 Categories: (e.g., Community Engagement, Use of Force, Recruitment/Retention)

+

55 Goals: (e.g., "Police stops and searches are conducted lawfully and only when necessary.")

_____

100 Metrics

= Assessment of Good Policing

SAJE™ Policing

Overview

RESPONSE

SOLVING THE PROBLEM

- SAJE Scores and crime analysis will guide LVDPS in their responses.

- Already considering technological responses such as improved data management systems.

- POP Team: Formed February 2024. Consists of one lieutenant, one sergeant, and three officers. Response is Fremont Street Experience corridor. Main complaint from hotels, businesses, and tourists is vagrancy. Mandates are foot patrol, being visible in the tourist corridor, and building relationships.

ASSESSMENT
SOLUTION IMPACTS & FUTURE DIRECTION

01

Process Evaluation – Detail: (a) changes and adaptations made to the SAJE Assessment during implementation; (b) contextual information for sources of change, such as social, political, and physical contexts, (c) and challenges, barriers, and facilitators in implementation.

02

Outcome Evaluation: pre-post comparison of crime, calls for service, arrests and citations, community contacts, ese of force and complaints of officer misconduct. Other outcomes may arise through SAJE Assessment.

03

Comparison of SAJE Scores: Time 1 and Time 2 SAJE scores will be compared across all four pillars and associated categories.

Policing Project
NYU School of Law

Defining and measuring sound, accountable, just, and effective policing

SAJE™ Policing Assessment

FOUND ATION

HOW THE WO RK STARTED

01 — CPD partnered with UC to build its skill in and use of problem-oriented policing (POP)

02 — UC trained CPD commanders, sergeants, and officers in POP and CPD selected problems within each Team

03 — CPD Teams engaged in problem analysis and implemented solutions. UC provided consultation at all stages.

CHARLESTON
S.C.
CHARLES TOWNE
FOUNDED
1670
POLICE

UC
University of
CINCINNATI

SCANNING
DEFINING THE PROBLEM

01 Issues with car drop off and pick up lines at two school campuses, directly across from each other

02 Complaints increased when students returned to in-person learning following COVID-19 protocol adjustments

03 Caused:
- Traffic congestion
- Safety issues
- Illegal turns and wrong-way driving
- Unauthorized parking

ANALYSIS

LEARNING ABOUT THE PROBLEM

01 CPD Schools Team observed the car lines and how they operated. High school also provided drone footage.

02 Determined that parents were:
- Dropping off students in the street to cross lanes of travel
- Illegally parking at the library across the street

03 Solution was to make the line move efficiently which required adjusting traffic pattern at the middle school

RESPONSE

SOLVING THE PROBLEM

- Implementing the solution required working with other parties, including the schools and county school district

- CPD met with school administrators, and they agreed to try the proposed solution

- The traffic pattern around the middle school was adjusted (as shown to the left)
  - No left turns allowed at exit

ASSESSMENT
SOLUTION IMPACTS

01

After implementation:
- Length of car line shortened
- Moved efficiently (time in line cut in half)

02

No more complaints received

03

The library posted parking signs and hired parking lot security. This reduced the number of students cutting across the roadway.

BUILDING ON
FUTURE DIRECTION

01 Project team awarded FY 2023   BJA Smart Policing Grant

02 CPD will identify and focus on violent, property, and traffic hotspots in each Patrol Team

03 Grant supports training and an evaluation from UC, data systems improvements, and project support
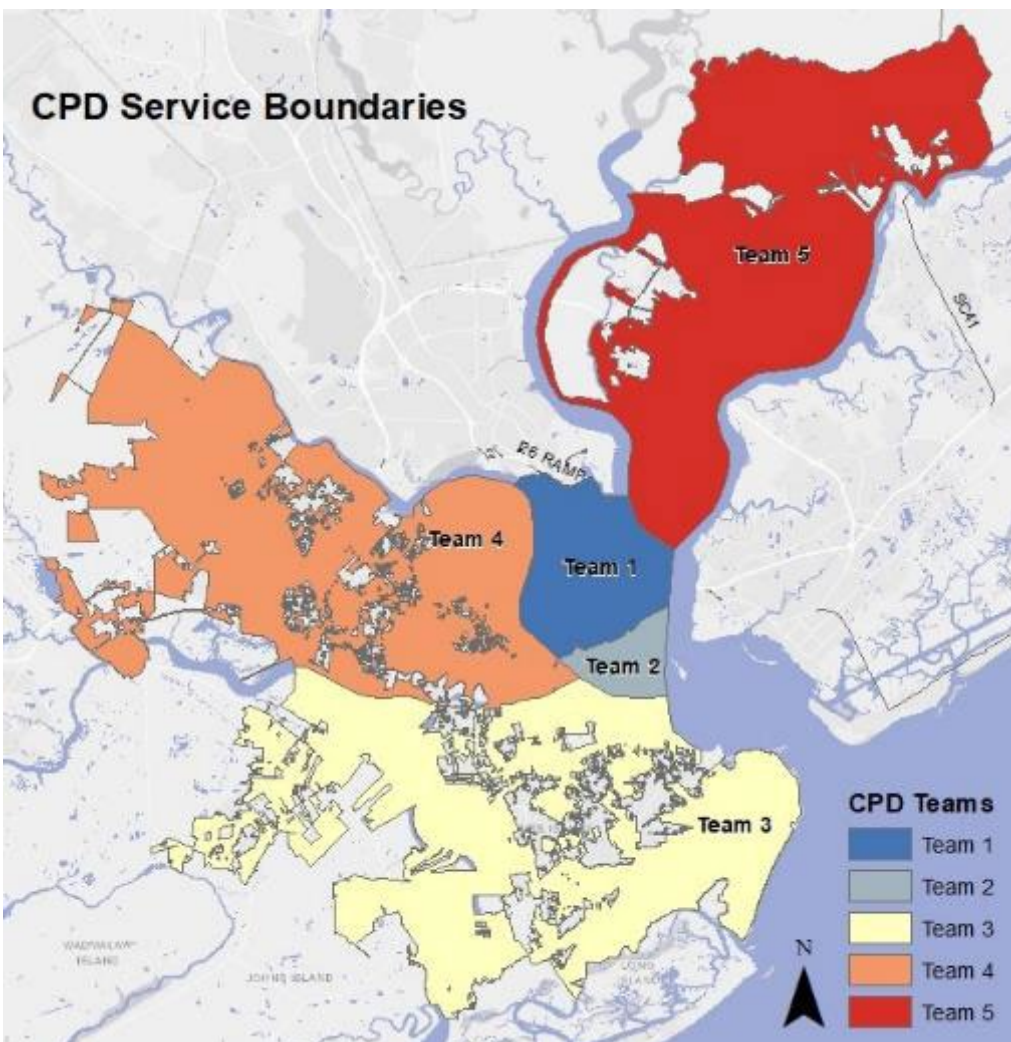
HAMILTON COUNTY
OHIO

Smart Policing Initiative

Major Tony Orue

Sergeant Oliver Albert
   Hamilton County Sheriff's Office

Dr. Cory P. Haberman
   University of Cincinnati

SMART POLICING | Data. Analysis. Impact.   CNA

HCSO SPI

Place-Based Strategy

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┌─────────────────┐                                    ┌─────────────────┐
│  Presence &     │          ┌──────────┐              │   Problem       │
│  Appropriate    │ ───────▶ │ Analysis │ ──────────▶  │   Solving       │
│  Enforcement    │          └──────────┘       ╲      └─────────────────┘
└─────────────────┘                              ╲     ┌─────────────────┐
                                                  ╲──▶ │   Offender-     │
                                                       │   Focused       │
                                                       └─────────────────┘
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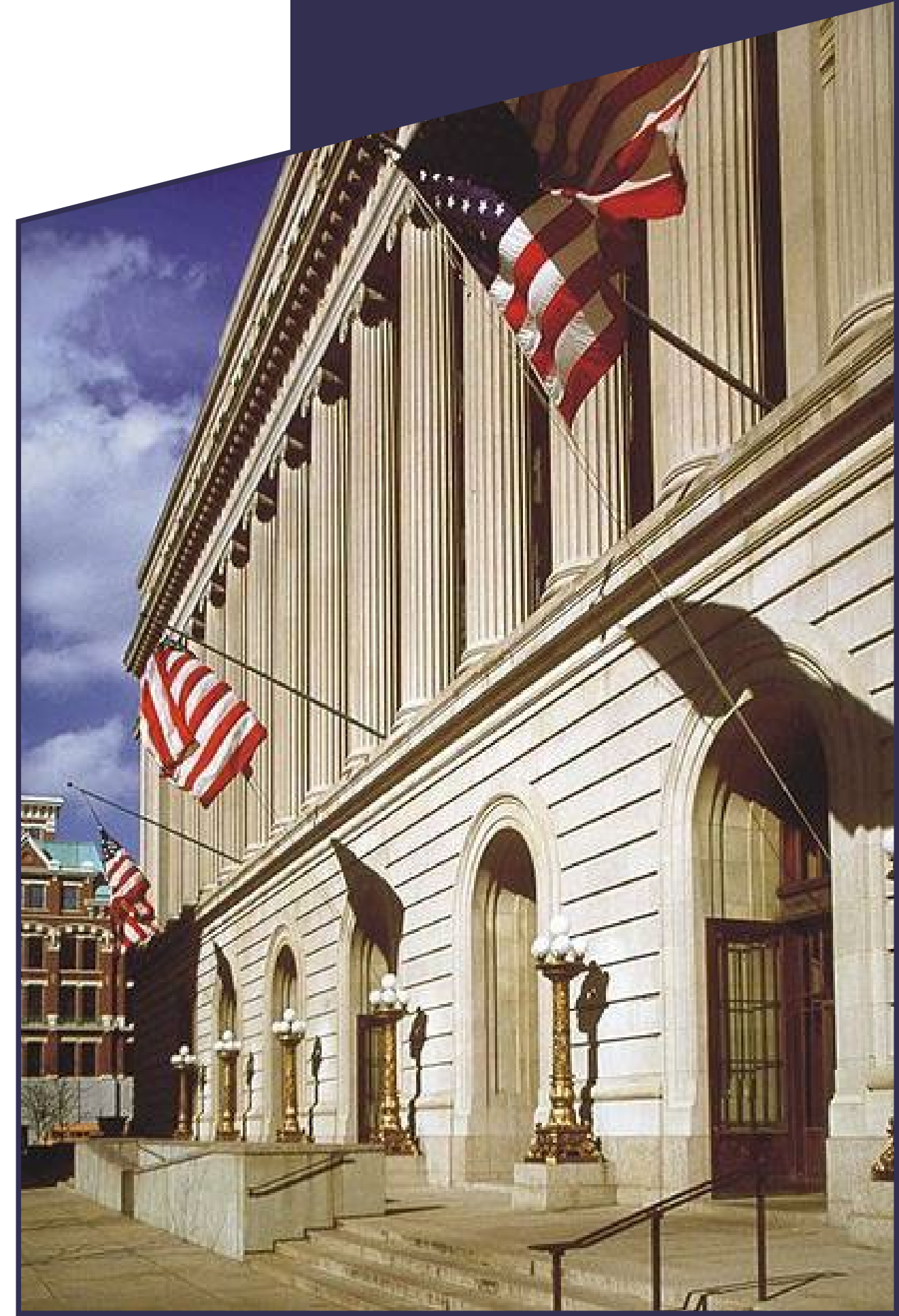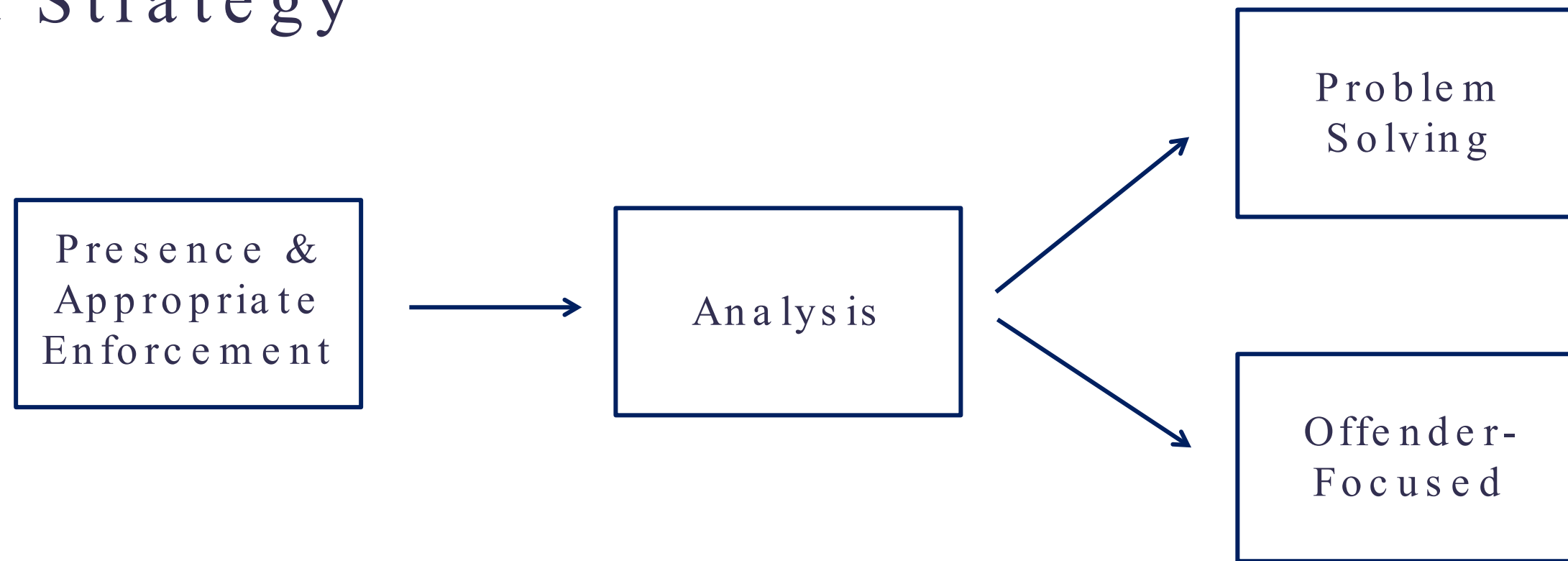
- Evidence-based approach

- Short- and long-term focus

- Addresses a range of crime problems that concern the community

- Should be more procedurally just

- Should improve or at least not damage citizens' perceptions

SCANNING & ANALYSIS

01 — Westbrook Mobile Home Park
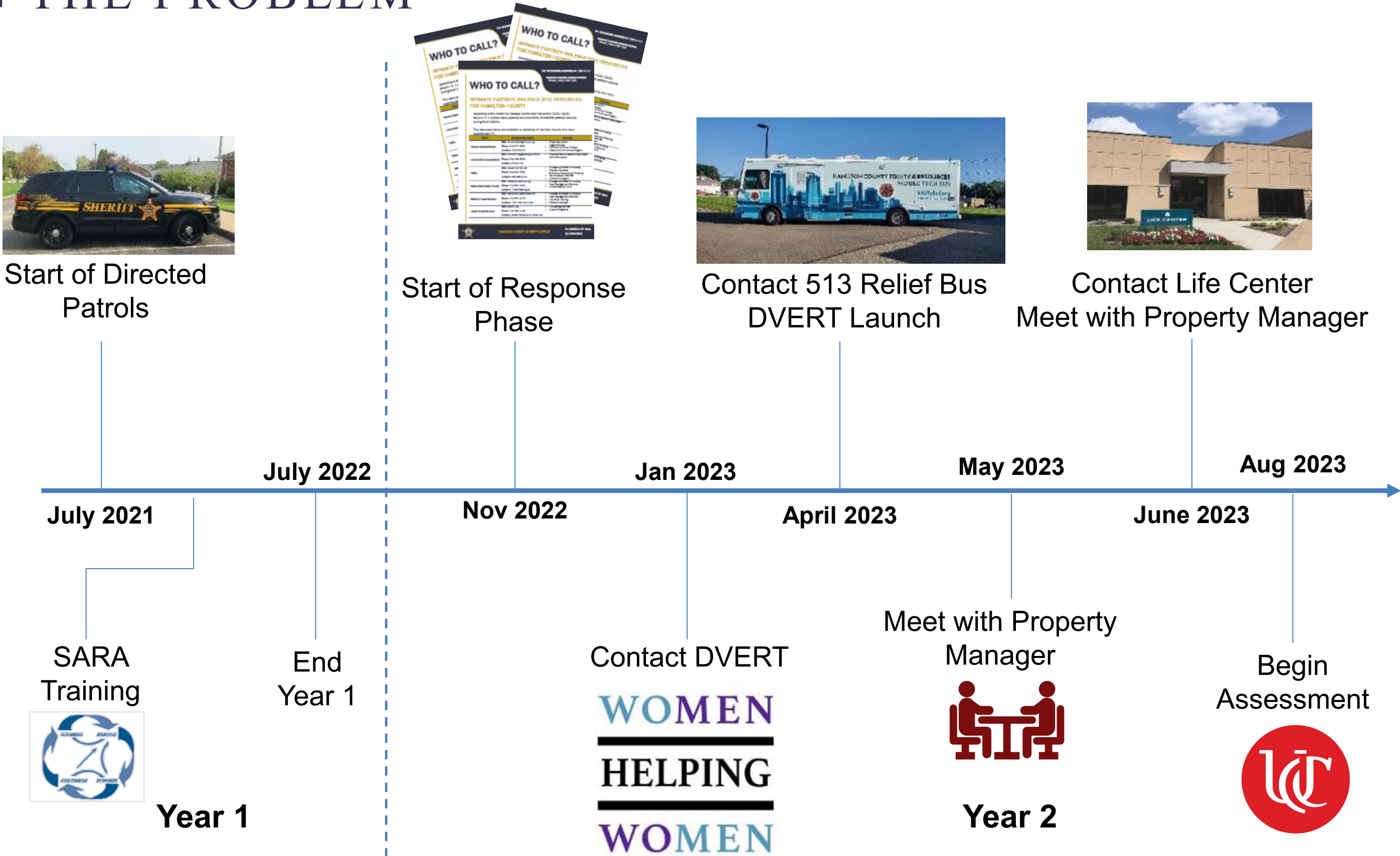
250 homes

02 — 326 calls for service in 2020

--71 domestic dispute

--55 troubles/threats/disturbances

03 — Repeat locations (mobile homes)

Poor place management/policies

No physical upkeep

RESPONSE
SOLVING THE PROBLEM

Start of Directed Patrols

Start of Response Phase

Contact 513 Relief Bus
DVERT Launch

Contact Life Center
Meet with Property Manager

July 2022

Jan 2023

May 2023

Aug 2023

July 2021

Nov 2022

April 2023

June 2023

SARA Training

End Year 1

Contact DVERT

Meet with Property Manager

Begin Assessment

Year 1

Year 2

ASSESSMENT

Westbrook Mobile Home Park

01

One year before vs. 1 st year of treatment:

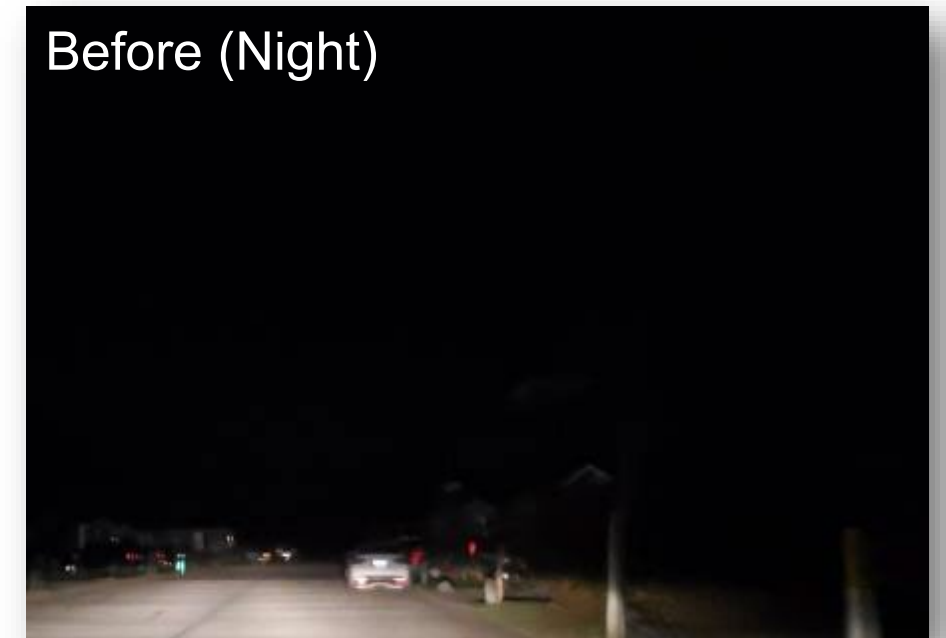249 to 210 calls for service (-16%)

02

One year before vs. 2nd year of treatment:

249 to 193 calls for service (-22%)

03

Relationship built with property manager

--Established eviction policies for uncooperative tenants

--Installed lighting throughout property

Before (Night)

After (Twilight)

ASSESSMENT

Overall HCSP SPI (13 treatment problems vs. 13 control problems)

01

One year before vs. 1 st year of treatment:

-23% reduction in calls for service (991 to 759) vs. -16% in control areas

02

One year before vs. 2 nd year of treatment:

-28% reduction in calls for service (991 to 710) vs.   -16% in control areas

03

Implementation & effectiveness varied by site

--Some sites struggled with problem solving
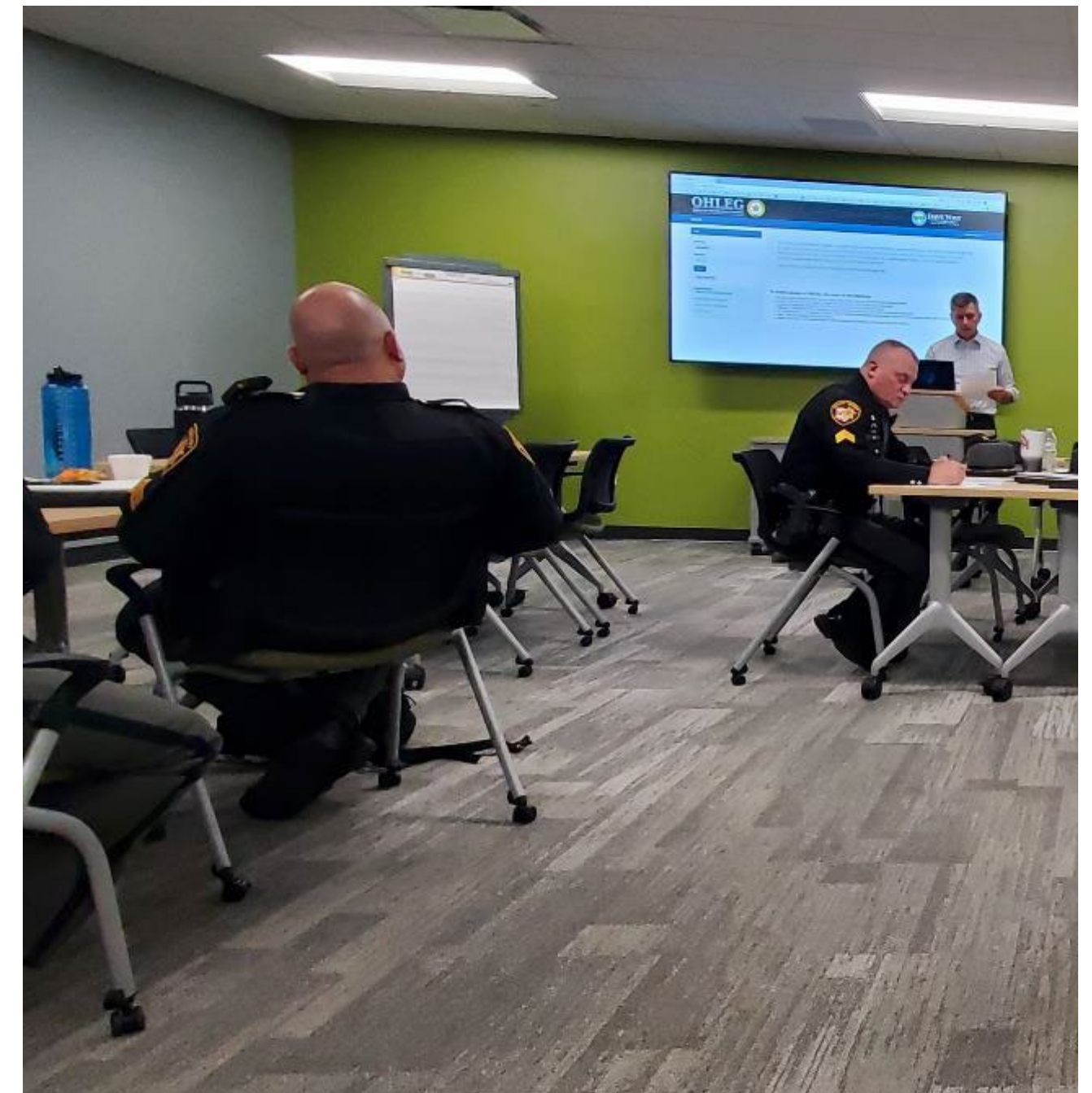
Lessons Learned

01 Challenge with balancing who and how many people can be trained at once

02 Challenge with establishing accountability vs. creating a sentiment of micro-management

03 Challenge with matching organizational command structure to project objectives and establishing buy-in across command staff and up and down the chain of command

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